Financial Statements

Rebuilding Together - Twin Cities Minneapolis, Minnesota

For the Years Ended December 31, 2018 and 2017



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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Rebuilding Together - Twin Cities Minneapolis, Minnesota

We have audited the accompanying financial statements of Rebuilding Together - Twin Cities (a nonprofit organization), which comprise the statements of financial position as of December 31, 2018 and 2017, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Rebuilding Together - Twin Cities as of December 31, 2018 and 2017, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

ABDO, EICK & MEYERS, LLP Minneapolis, Minnesota

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May 13, 2019

FINANCIAL STATEMENTS

Rebuilding Together - Twin Cities Statements of Financial Position December 31, 2018 and 2017

		2018		2017
Assets				
Current Assets				
Cash and cash equivalents	\$	103,301	\$	84,364
Pledges receivable		19,350		12,355
Contributions and grants receivable, net		11,630		35,500
Prepaid expenses		26,602		27,652
Inventory		626		2,320
Investments		-		8,000
Properties held for sale		44,587		44,587
Total Current Assets		206,096		214,778
Property and Equipment				
Leasehold Improvements		5,798		4,676
Furniture and equipment		167,901		139,234
Computer equipment		3,499		3,499
Total Property and Equipment, Cost		177,198		147,409
Accumulated Depreciation		(50,855)		(30,757)
Total Property and Equipment, Net		126,343		116,652
Noncurrent Assets				
Security deposit		3,400		3,400
Total Assets	\$	335,839	\$	334,830
Liabilities and Net Assets				
Current Liabilities				
Accounts payable	\$	61,286	\$	52,789
Accrued expense	•	27,927	•	19,124
Deferred revenue		16,081		23,697
Note payable		40,000		· -
Total Liabilities		145,294		95,610
Net Assets				
Net assets without donor restrictions		99,838		153,177
Net assets with donor restrictions		90,707		86,043
Total Net Assets		190,545		239,220
Total Liabilities and Net Assets	\$	335,839	\$	334,830

Rebuilding Together - Twin Cities Statement of Activities For the Year Ended December 31, 2018

	Without Donor	With Donor		
	Restrictions	Restrictions	Total	
Support and Revenue				
Support				
Pledges and contributions	\$ 118,815	\$ 411,884	\$ 530,699	
Donated services and materials	66,133	-	66,133	
Total Support	184,948	411,884	596,832	
Revenue				
Program services	211,052	_	211,052	
Special events, net of expenses of \$79,581	69,298	_	69,298	
Loss on sale of equipment	(3,564)	_	(3,564)	
Interest income	41	_	41	
Other revenue	739	_	739	
Total Revenue	277,566		277,566	
Net Assets Released from Restriction				
Satisfaction of program restrictions	407,220	(407,220)	-	
Total Support and Revenue	869,734	4,664	874,398	
Emana				
Expenses	700 500		700 500	
Program services	703,523		703,523	
Support services	105.070		405.070	
Management and general	105,976	-	105,976	
Fundraising	113,574		113,574	
Total Support Services	219,550		219,550	
Total Expenses	923,073	_	923,073	
Total Exponess			020,010	
Change in Net Assets	(53,339)	4,664	(48,675)	
Net Assets, Beginning of Year	153,177	86,043	239,220	
Net Assets, End of Year	\$ 99,838	\$ 90,707	\$ 190,545	

Rebuilding Together - Twin Cities Statement of Activities (Continued) For the Year Ended December 31, 2017

		nout Donor	With Donor Restrictions			Total
Support and Revenue		23110110113		2011/01/01/10		Total
Support						
Pledges and contributions	\$	124,318	\$	574,039	\$	698,357
Donated services and materials	Ψ.	94,864	Ψ.	-	Ψ	94,864
Total Support		219,182		574,039		793,221
		<u> </u>		<u> </u>		<u>, </u>
Revenue						
Program services		106,633		-		106,633
Special events, net of expenses of \$84,827		88,634		-		88,634
Loss on sale of equipment		(550)		-		(550)
Interest income		629		-		629
Other revenue		1,955		-		1,955
Total Revenue		197,301				197,301
		_				
Net Assets Released from Restriction						
Satisfaction of program restrictions		568,952		(568,952)		
Total Support and Revenue		985,435		5,087		990,522
Expenses						
Program services		658,391				658,391
Support services						
Management and general		99,777		-		99,777
Fundraising		127,837				127,837
Total Support Services		227,614				227,614
Total Company		000 005				000 005
Total Expenses		886,005				886,005
Change in Net Assets		99,430		5,087		104,517
		55, 155		5,001		,
Net Assets, Beginning of Year		53,747		80,956		134,703
Net Assets, End of Year	_\$	153,177	\$	86,043	\$	239,220

Rebuilding Together - Twin Cities Statement of Functional Expenses

For the Year Ended December 31, 2018

			Support Services		
		Management	• •	Total	
	Program	and		Support	
	Services	General	Fundraising	Services	Total
Personnel Costs					
Salaries and wages	\$ 233,786	\$ 42,197	\$ 58,727	\$ 100,924	\$ 334,710
Employee benefits	8,200	1,142	1,038	2,180	10,380
Payroll taxes	19,802	2,757	2,507	5,264	25,066
Total Personnel Costs	261,788	46,096	62,272	108,368	370,156
Project Expenses					
Donated services and materials	1,084	-	-	-	1,084
Contractors	155,057	-	-	-	155,057
Construction materials and supplies	87,531	13	-	13	87,544
Volunteer support	4,815	-	-	-	4,815
Total Project Expenses	248,487	13	-	13	248,500
Expenses					
Bad debt	851	_	3,425	3,425	4,276
Conferences	909	127	114	241	1,150
Dues and subscriptions	14,619	2,036	1,850	3,886	18,505
Equipment and software	7,322	1,020	935	1,955	9,277
Insurance	4,704	6,744	137	6,881	11,585
Interest	-	5,699	-	5,699	5,699
Marketing	20,713	2,787	2,534	5,321	26,034
Training	960	122	111	233	1,193
Travel	5,772	792	950	1,742	7,514
Office	3,891	2,003	4,941	6,944	10,835
Occupancy	38,394	2,514	4,792	7,306	45,700
Americorps members	25,185	-	· -	· -	25,185
Professional fees	38,026	31,241	16,337	47,578	85,604
REO costs	1,252	-	· -	· -	1,252
Indirect event expenses	-	-	3,180	3,180	3,180
Miscellaneous	2,327	3,899	11,193	15,092	17,419
Telephone and internet	5,278	735	668	1,403	6,681
Expenses Before Depreciation	680,478	105,828	113,439	219,267	899,745
Depreciation	23,045	148	135	283	23,328
Total Expenses	\$ 703,523	\$ 105,976	\$ 113,574	\$ 219,550	\$ 923,073

Rebuilding Together - Twin Cities

Statement of Functional Expenses (Continued) For the Year Ended December 31, 2017

Support Services

Management Total Program and Support Services General **Fundraising** Services Total Personnel Costs Salaries and wages 191,073 \$ 34,144 \$ 60,570 \$ 94,714 285,787 **Employee** benefits 12,436 2.133 1,970 4,103 16,539 Payroll taxes 18,653 3,233 2,984 6,217 24,870 **Total Personnel Costs** 222,162 39,510 65,524 105,034 327,196 **Project Expenses** 7,355 Donated services and materials 7,355 Contractors 104,615 104,615 113,672 113,672 Construction materials and supplies Volunteer support 6,424 6,424 **Total Project Expenses** 232,066 232,066 Expenses Bad debt 1,020 1,020 1,020 Conferences 1,429 234 216 450 1,879 12,305 2,028 4,161 16,466 Dues and subscriptions 2,133 Equipment and software 6,586 1,025 946 1,971 8,557 Insurance 6,114 554 1,906 8,020 1,352 Interest 5,099 5,099 5,099 19,568 3,392 6,523 Marketing 3,131 26,091 **Training** 1,167 303 117 420 1,587 Travel 6,737 2,538 1,033 3,571 10,308 Office 6,182 3,540 1,828 814 2,642 38,938 2,893 44,500 Occupancy 2,669 5,562 Americorps members 37,728 2,865 2,645 5,510 43,238 Professional fees 42,393 31,471 24,913 56,384 98,777 **REO** costs 1,164 1,164 9,186 9,186 9,186 Indirect event expenses 4,252 7,393 Miscellaneous 12,227 16,479 23,872 Telephone and internet 4,107 1,369 5,476 712 657 643,397 99,607 127,680 227,287 870,684 **Expenses Before Depreciation** Depreciation 14,994 170 157 327 15,321 **Total Expenses** 658,391 99,777 \$ 127,837 \$ 227,614 886,005

Rebuilding Together - Twin Cities

Statements of Cash Flows

For the Year Ended December 31, 2018 and 2017

	2018		2017	
Cash Flows from Operating Activities	•	(40.075)	•	101517
Change in net assets	\$	(48,675)	\$	104,517
Adjustment to reconcile change in net assets to				
net cash provided by operating activities:		00.000		45.004
Depreciation expense		23,328		15,321
Loss on disposal of property and equipment		3,564		550
Repurposed property and equipment		1,832		-
Change in operating assets				
Contributions and grants receivable		23,870		(15,037)
Pledges receivable		(6,995)		(1,385)
Prepaid expenses		1,050		(6,428)
Inventory		1,694		(276)
Expenditures capitalized on property held for sale		-		(550)
Change in operating liabilities				
Accounts payable		8,497		40,140
Accrued payroll		8,803		(2,412)
Deferred revenue		(7,616)		13,211
Net Cash Provided by Operating Activities		9,352		147,651
Cash Flows from Investing Activities				
Maturities of investments		8,000		10,000
Purchases of property and equipment		(38,415)		(64,754)
Net Cash Used by Investing Activities		(30,415)		(54,754)
		<u> </u>		
Cash Flows from Financing Activities		(40.000)		(00.000)
Payments on note payable		(40,000)		(80,000)
Proceeds from note payable		80,000		-
Payments on line of credit		-		(11,000)
Net Cash Provided (Used) by Financing Activities		40,000		(91,000)
Change in Cash and Cash Equivalents		18,937		1,897
Cash and Cash Equivalents at Beginning of Year		84,364		82,467
Cash and Cash Equivalents at End of Year	\$	103,301	\$	84,364
Supplemental Disclosure of Cash Flow Information Interest paid	\$	5,699	\$	5,099
Supplemental Disclosure of Noncash Investing and Financing Activities: Disposal of property and equipment	\$	8,626	\$	2,555
Supplemental Disclosure of Non-Cash Transactions Receipt of donated facilities and services through in-kind contributions	\$	66,133	\$	94,864

Note 1: Summary of Significant Accounting Policies

A. Nature of Activities

Rebuilding Together - Twin Cities, a Minnesota nonprofit organization (hereinafter referred to as RTTC) was incorporated in 1997. RTTC transforms the lives of low-income homeowners by improving the safety and health of their homes and revitalizing our communities. When qualified homeowners are not capable of making needed repairs, RTTC will coordinate the volunteers, skilled labor, tools and supplies necessary to repair the homes. RTTC also works to rehabilitate properties that house qualifying nonprofit organizations serving our community. They focus their efforts on older adults, individuals living with disabilities, active and retired members of the armed services, and families with children, tailoring services to meet the needs of each individual homeowner.

RTTC works year round to preserve affordable homeownership, build healthy neighborhoods and ensure that homeowners in need can live independently in safe and healthy homes. Its programs are organized around three primary focus areas – Accessibility, Repair and Community.

Accessibility Services:

- Safe at Home Program provides volunteer-delivered safety, fall prevention and entrance access modifications for older adults or those living with a disability so that they can continue to live in safety and independence in their own homes.
- Access for Always Program provides larger, contractor-delivered environmental home modifications such as
 doorway widening and kitchen or bathroom renovations to enable aging-in-place and single-level living.

Livability Services:

- Home Repair Program creates healthier, more livable homes by providing volunteer-delivered repairs including
 weatherizing, cleaning, installing flooring, patching and painting, landscaping, and almost anything that restores
 the homeowners' independence, safety and security.
- Essential Systems Repair Program provides timely contractor-delivered repair or replacement of essential systems such as HVAC, electrical, plumbing, outer envelope and roofs that are critical to healthy, livable homes.

Community Services:

 Community Strong fosters vibrant communities by providing safe and welcoming spaces for communities to gather. Projects include renovation and beautification work for community centers, schools, supportive housing facilities and outdoor community spaces.

Rebuilding Together Twin Cities rehabilitated 84 homes in Minneapolis, Saint Paul, Bloomington, Brooklyn Park, Circle Pines, Columbia Heights, Coon Rapids, Cottage Grove, Crystal, Eagan, Farmington, Hastings, Inver Grove Heights, Little Canada, Northfield, Prior Lake, Richfield, Robbinsdale, Rochester, Roseville, Savage, Sartell, and White Bear Lake. We completed 71 Safe at Home projects and 33 Home Repair projects at these homes. We also completed 8 Community projects, providing repairs and improvements to nonprofit facilities and community spaces located in Minneapolis, Saint Paul, Hastings, Hibbing, Maplewood, St. Cloud and Rochester. The 84 homes housed a total of 158 residents. The rehab services to the nonprofit facilities and community spaces directly impacted the lives of 1,065 area residents. Projects utilized 679 volunteers contributing 6,383 hours of service to the community at a value of \$176,043.14 worth of labor (based on the Independent Sector's 2017 value of volunteer labor in Minnesota of \$27.58 per hour).

In addition, RTTC continue to implement a Healthy Housing Principles-based approach and incorporate the seven Principles of Healthy Homes into practice (Keep it: dry, clean, ventilated, pest-free, safe, contaminant-free, and maintained). Together with the National Center for Healthy Housing, the Rebuilding Together network has identified 25 Safe and Healthy Home Priorities that can be used to identify the safety and health-related issues at each home and also to measure the improvements related to health and safety resulting from our work.

Note 1: Summary of Significant Accounting Policies (Continued)

A. Nature of Activities (Continued)

RTTC also continued to focus on implementing Rebuilding Together National's Community Revitalization Partnership model. RTTC has a long history of partnering with community organizations to address the comprehensive needs of our clients. RTTC welcomed the opportunity to implement this approach in a more formalized manner by targeting our efforts in a very defined geographic area and deeply engaging residents, other stakeholders and community partners in our work. In 2017 and 2018, RTTC focused our community revitalization efforts in the Powderhorn neighborhood of South Minneapolis. These efforts culminated in a Community event in October 2017, which engaged nearly 200 volunteers in the completion of six home repair projects, a community garden, improvements to a neighborhood church, and other community-building projects. As part of an NFL-sanctioned event, Rebuilding Together's 23rd Kickoff to Rebuild in February 2018 celebrated the community efforts completed in this neighborhood in 2017.

B. Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles in the United States of America. Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor imposed restrictions. Accordingly, net assets of RTTC and related changes are classified and reported as follows:

Net Assets Without Donor Restrictions - Those resources over which the Board of Directors has discretionary control.

<u>Net Assets With Donor Restrictions</u> - Those resources subject to donor imposed restrictions which will be satisfied by actions of RTTC or passage of time or that are to be maintained permanently by RTTC.

C. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles in the United States of America requires management to make estimates and assumptions that may affect certain reported amounts and disclosures in the financial statements and accompanying notes. Actual results could differ from these estimates.

D. Cash Equivalents

All highly liquid investments with a maturity of three months or less are considered to be cash equivalents.

E. Accounts Receivables

Accounts receivables are uncollateralized third-party payer obligations. Payments of program receivables are allocated to the specific claims identified on the remittance advice or, if unspecified, are applied to the earliest unpaid claim. RTTC does not charge interest on its program receivables. Management reviews accounts receivables to determine estimated amounts that will not be collected. There was an allowance for accounts receivable of \$900 and \$0 as of December 31, 2018 and 2017, respectively.

F. Investments and Investment Income

Investments are comprised of an economic development revenue bond issued by the city of Minneapolis. These investments are recorded in the financial statements at fair value.

G. Property and Equipment

Property and equipment acquisitions are recorded at cost. RTTC's policy is to capitalize items with an estimated useful life in excess of one year and exceeding \$1,000. Depreciation is provided over the estimated useful life of each depreciable asset, and is computed on the straight-line method. The estimated useful life of furniture and equipment is 3 to 15 years and computer equipment is 3 years.

Note 1: Summary of Significant Accounting Policies (Continued)

H. Inventory

RTTC's inventory consists of lawn mowers and snow blowers that will be donated to homeowners.

I. Revenue Recognition

Contributions received are recorded as unrestricted or donor-restricted support depending on the existence and nature of any restrictions. Contributions, including unconditional promises to give, are recorded as made. Unconditional promises to give due in subsequent years are recorded at their net realizable value.

RTTC has cost-reimbursable contracts with government agencies. Revenue from these contracts is recognized as costs are incurred. Payments received, but not yet expended, for the purpose of the contract, are reflected as deferred revenue in the accompanying statement of financial position.

In addition, the organization receives government contract commitments which typically mature into cost-reimbursable contracts. These commitments require RTTC to secure homeowner loan mortgages before program work and reimbursements can begin. Because of their contingent nature, contract commitments are not recognized in the financial statements. On December 31, 2017, RTTC had one commitment from the Minnesota Housing Finance Agency (MHFA) for \$142,034, which matured into a cost-reimbursable contract in 2018. In addition, new commitments were received in 2018 with outstanding balance on December 31, 2018 from MHFA for \$134,691 from Federal Home Loan Bank for \$164,000 and from Minnesota Department of Human Services for \$61,249.

J. Functional Expenses

Expenses directly attributable to program, administrative, or fundraising objectives are charged to their respective function. Likewise, expenses directly attributable to sub-programs are charged directly to that sub-program within the program function.

Program related expenses which benefit all sub-programs are considered joint program expenses and are allocated among the sub-programs based upon actual time spent as tracked on time sheets.

Salaries, benefits, and other personnel driven expenses not directly identifiable by program or support function are allocated across functions based on job descriptions and actual time spent as tracked on time sheets. Likewise, those operating expenses primarily determined by staff size and time worked are also allocated by actual time spent as tracked on time sheets. Rent and other facility driven expenses not directly identifiable by program or support function are allocated based upon square footage devoted for their purpose.

K. Income Taxes

RTTC is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and Minnesota Statute 290.05. Accordingly, no provision for income taxes is included in these financial statements. Because RTTC is a public charity, contributions may qualify for tax deductions by the contributors.

Management believes that it is not reasonably possible for any tax position benefits to increase or decrease significantly over the next 12 months. As of December 31, 2018 and 2017, there were no income tax related accrued interest or penalties recognized in either the statement of financial position or the statement of activities.

RTTC files informational returns in the U.S. federal and in the Minnesota state jurisdictions. U.S. federal returns and Minnesota returns prior to fiscal year 2015 are closed. No returns are currently under examination in any tax jurisdiction.

L. Subsequent Events

Management has evaluated subsequent events through May 13, 2019, which is the date the financial statements were available to be issued. See Note 4 for details on new note payable agreement.

Note 2: Fair Value Measurements

Fair value measurement accounting literature establishes a fair value hierarchy based on the priority of the inputs to the valuation methodologies used to measure fair value. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within different levels of hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument. Investments recorded in the Statements of Financial Position are categorized based on the inputs to valuation techniques as follows:

Level 1 – Inputs to the valuation methodology are unadjusted quoted prices for identical assets in an active market that RTTC has the ability to access.

Level 2 – Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets
- Quoted prices for identical or similar assets or liabilities in inactive markets
- Inputs other than quoted prices that are observable for the asset or liability
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means

Level 3 – Inputs to the valuation methodology that are unobservable and significant to the fair value measurement.

The following is a description of the valuation methodology used for assets measured at fair value. There have been no changes in the methodology used at December 31, 2018.

Money Market Funds – Valued at \$1 per share.

The composition of investments at December 31, 2018 and 2017 is set forth in the following table. Money market investments are stated at fair value.

		evel 1	I otal	
December 31, 2018: Economic development revenue bond	\$	-	\$	
December 31, 2017: Economic development revenue bond	\$	8,000	\$	8,000

The economic development revenue bond was issued by the City of Minneapolis on December 4, 1997, and donated to RTTC in 2004. Interest income was received from the bond on the first of June and December of each year at an interest rate of 6.5%. The bond matured December 1, 2017.

Interest income on the bond and money market accounts was \$0 and \$618 for the years ended December 31, 2018 and 2017, respectively.

Note 3: Properties Held for Sale

RTTC periodically receives donations of single-family homes from local banks with the stipulation that the properties be repaired and sold specifically to low-to-moderate income families for owner-occupancy. RTTC capitalizes costs incurred to bring the property to a selling point. These properties have been recorded at their estimated net realizable value. During the year ended December 31, 2018 and 2017, RTTC did not receive any donated property held for sale, and there were no gains or losses for the year. A property donated during a prior year and valued at \$44,587 remained in inventory as of December 31, 2018 and 2017.

RTTC's policy is to sell the properties as promptly as possible. However, it may hold some properties at year-end and these properties are reported as inventory. Inventory is valued at the lower of cost or market (cost is determined as fair value at the date of gift plus any costs incurred).

As of December 31, 2018, the one REO property still on hand is being held as collateral, and there are no current plans to repair and prepare for sale.

Note 4: Note Payable

On February 9, 2018, RTTC secured a promissory note with Propel Nonprofits of \$80,000, due in monthly payments of interest only at a rate of 6.5% per annum. The company elected to make two payments of \$20,000 each during the year ended December 31, 2018. The note was secured by a mortgage dated April 1, 2015 on the property of RTTC. The full balance of principal and accrued interest was due on February 16, 2019. The balance outstanding was \$40,000 and \$0 as of December 31, 2018 and 2017, respectively.

On February 19, 2019, RTTC entered into a note payable agreement in the amount of \$80,000, and partially used the proceeds to fully retire the promissory note from Propel Nonprofits mentioned previously. The note bears interest at a rate of 6.50 percent annually, and expires February 2020. Payments due are as follows: two payments of \$10,000 plus unpaid interest on March and May, 2019, three payments of \$20,000 plus unpaid interest in April, June, and July 2019, interest only payments from September 2019 on with one final installment due February 2020. The note is secured by a mortgage dated April 1, 2015 and substantially all assets of RTTC.

Note 5: Leases

RTTC currently leases its office and warehouse space under a noncancelable operating lease which expires November 30, 2021. Under the terms of this lease, RTTC is responsible for the maintenance, repair, and replacement of heating fixtures, air conditioning fixtures, and other fixtures and leasehold improvements. Monthly rent expense was \$3,700 for 2016, and was the same through November 2017, then increasing \$100 per month every twelve months thereafter through November 2021. Total rent expense was \$45,700 and \$44,500 for the years ending December 31, 2018 and 2017, respectively.

Future minimum lease payments under this lease are as follows:

For the Year Ended December 31,	Amount
2019	\$ 46,900
2020	48,100
2021	45,100
Total	\$ 140,100

Note 6: Timing of Net Assets Recognition between Fiscals Years

The organization incurred a negative change in net assets in 2018 caused by an unusual timing difference between fiscal years. Specifically, RTTC received a \$85,000 project sponsorship grant during 2017 restricted for "Kick-off to Rebuild", a community service initiative timed to occur shortly before Super Bowl LII in February 2018, hosted in Minneapolis. Accordingly, most of the project costs were incurred in 2018 even though the contributed income was recognized in 2017.

Note 7: Net Assets With Donor Restrictions

Net assets with donor restrictions at December 31, 2018 and 2017 are as follows:

		2018	2017	
Miscellaneous projects Real estate owned projects Economic development bond	\$	48,907 41,800	\$	36,243 41,800 8,000
Total	\$	90,707	\$	86,043

Note 8: Contributed Services and Materials

The value of contributed services and materials included as contributions in the financial statements and the corresponding expenses for the year ended December 31, 2018 and 2017 are as follows:

		2017		
Legal and other professional services Contractor services Materials	\$	60,687 5,446 -	\$	66,987 27,554 323
Total	_\$	66,133	\$	94,864

The value of contributed goods included as special event revenue in the financial statements and the corresponding expenses for the year ended December 31, 2018 and 2017 were \$27,514 and \$25,378, respectively.

In addition, numerous individuals volunteer their time and perform a variety of program and fundraising services. Although no amounts have been reflected in the financial statements, management estimates the number of hours and the fair value of those services to be approximately as follows:

	2018			20		
	Hours		Value Ho			Value
Unskilled volunteers	6,383	\$	176,043	5,803	\$	153,199

The value of labor per hour is based on research provided by the Independent Sector, www.independentsector.org.

Note 9: Liquidity and Availability of Resources

Rebuilding Together Twin Cities' board of directors has approved and monitors a comprehensive set of policies which govern the responsibilities and limitations of executive management. In turn, management routinely monitors liquidity and cash reserves which fund operations and program service delivery in accordance with these board established policies. Additionally, liquidity measures are tracked and provided to the board of directors as part of its regular reporting cycle and to funders as requested.

Liquid financial assets available for general expenditure (that is without donor restriction or organizational designation which limit their use) within one year of the date of the statement of financial position include the following:

- Advancements from the line of credit when liquidity falls below the ability to meet financial obligations due within 30 days.
- Payments to the line of credit occur when liquidity rises above the ability to meet financial obligations due within 60-90 days.

The Organization's liquid financial assets available to meet cash needs for general expenditures within one year are summarized as follows:

Financial assets, at December 31*

\$ 134,281

Less those unavailable for general expenditure within one year, due to:

Contractual or donor-imposed restrictions:

Restricted by donor with time or purpose restrictions

(90,707)

Financial assets available to meet cash needs for general expenditures within one year

\$ 43,574

^{*} Total assets, less nonfinancial assets (e.g., PP&E, inventory, prepaids)